## PAPER - 2: STRATEGIC FINANCIAL MANAGEMENT QUESTIONS

## Mergers and Acquisitions

1. ABC , a large business house is planning to acquire KLM another business entity in similar line of business. XYZ has expressed its interest in making a bid for KLM. XYZ expects that after acquisition the annual earning of KLM will increase by $10 \%$.
Following information, ignoring any potential synergistic benefits arising out of possible acquisitions, are available:

|  | XYZ | ABC | Proxy entity for KLM <br> \& ABC in the same <br> line of business |
| :--- | :---: | :---: | :---: |
| Paid up Capital (₹ Crore) | 1025 | 106 | -- |
| Face Value of Share is ₹10 |  |  | - |
| Current share price | ₹ 129.60 | $₹ 55$ | - |
| Debt : Equity (at market values) | $1: 2$ | $1: 3$ | $1: 4$ |
| Equity Beta | -- | -- | 1.1 |

Assume Beta of debt to be zero and corporate tax rate as $30 \%$, determine the Beta of combined entity.

## Foreign Exchange Risk Management

2. XYZ Ltd. is an export oriented business house based in Mumbai. The Company invoices in customers' currency. Its receipt of US \$1,00,000 is due on September 1, 2009.
Market information as at June 1, 2009 is:
Exchange Rates
US $\$ /$ ₹
Spot
0.02140

1 Month Forward 0.02136
3 Months Forward 0.02127

|  | Initial Margin | Interest Rates in India |
| :--- | :--- | :--- |
| June | $₹ 10,000$ | $7.50 \%$ |
| September | $₹ 15,000$ | $8.00 \%$ |

Suppose the XYZ Ltd. has opted for Future Contracts for hedging the risk and on September 1,2009 the spot rate US $\$ / ₹$ is 0.02133 and currency future rate is 0.02134 , then what will be the variation margin in INR to settle the futures contract.
3. A Ltd. of U.K. has imported some chemical worth of USD $3,64,897$ from one of the U.S. suppliers. The amount is payable in six months' time. The relevant spot and forward rates are:

Spot rate USD 1.5617-1.5673
6 months' forward rate USD 1.5455-1.5609
The borrowing rates in U.K. and U.S. are $7 \%$ and $6 \%$ respectively and the deposit rates are $5.5 \%$ and $4.5 \%$ respectively.
Currency options are available under which one option contract is for US\$ 21250. The option premium for US\$ at a strike price of GBP $0.58825 /$ USD is GBP 0.036 (call option) and GBP 0.056 (put option) for 6 months period.

The company has 3 choices:
(i) Forward cover
(ii) Money market cover, and
(iii) Currency option

Which of the alternatives is preferable by the company?

## Mutual Funds

4. Based on the following data, estimate the Net Asset Value (NAV) on per unit basis of a Regular Income Scheme of a Mutual Fund on 31-3-2015:

|  | ₹ (in lakhs) |
| :--- | :---: |
| Listed Equity shares at cost (ex-dividend) | 40.00 |
| Cash in hand (As on 1-4-2014) | 5.00 |
| Bonds \& Debentures at cost of these, Bonds not listed | 8.96 |
| \& not quoted | 2.50 |
| Other fixed interest securities at cost | 9.75 |
| Dividend accrued | 1.95 |
| Amount payable on shares | 13.54 |
| Expenditure accrued | 1.76 |

Current realizable value of fixed income securities of face value of ₹ 100 is ₹ 96.50 .
Number of Units (₹ 10 face value each): 275000
All the listed equity shares were purchased at a time when market portfolio index was 12,500 . On NAV date, the market portfolio index is at 19,975.
There has been a diminution of $15 \%$ in unlisted bonds and debentures valuation.
Listed bonds and debentures carry a market value of ₹ 7.5 lakhs, on NAV date.

Operating expenses paid during the year amounted to ₹ 2.24 lakhs.

## Financial Services

5. Extracts from the forecasted financial statements of $A B C$ Ltd. are given below.

|  | ₹ 000 | ₹ ${ }^{0} 00$ |
| :---: | :---: | :---: |
| Turnover |  | 21,300 |
| Cost of sales |  | 16,400 |
| Gross Profit |  | 4,900 |
| Non-current assets |  | 3,000 |
| Current assets |  |  |
| Inventory | 4,500 |  |
| Trade receivables | 3,500 | 8,000 |
| Total Assets |  | 11,000 |
| Trade payables | 3,000 |  |
| Overdraft | 3,000 | 6,000 |
| Equity Shares | 1,000 |  |
| Reserves | 1,000 | 2,000 |
| Debentures |  | 3,000 |
| Total Liabilities |  | 11,000 |

XYZ Fincorp, a factor has offered to manage the trade receivables of $A B C$ Ltd. under a servicing and factor-financing agreement. XYZ expects to reduce the average trade receivables period of $A B C$ from its current level to 35 days; to reduce bad debts from $0.9 \%$ of turnover to $0.6 \%$ of turnover; and to save of ABC ₹ 40,000 per year on account of administration costs.

The XYZ would also make an advance to ABC of $80 \%$ of the revised book value of trade receivables. The interest rate on the advance would be $2 \%$ higher than the ABC currently pays on its overdraft i.e. $7 \%$. The XYZ would charge a fee of $0.75 \%$ of turnover on a withrecourse basis, or a fee of $1.25 \%$ of turnover on a non-recourse basis.
Assuming 365 days in a year and all sales and purchases are on credit, you are required to evaluate the proposal of $X Y Z$ Fincorp.

## Security Analysis

6. The following data is related to $8.5 \%$ Fully Convertible (into Equity shares) Debentures issued by JAC Ltd. at ₹ 1000.

Market Price of Debenture ₹ 900

| Conversion Ratio | 30 |
| :--- | :--- |
| Straight Value of Debenture | $₹ 700$ |
| Market Price of Equity share on the date of Conversion | $₹ 25$ |
| Expected Dividend Per Share | $₹ 1$ |

You are required to calculate:
(a) Conversion Value of Debenture
(b) Market Conversion Price
(c) Conversion Premium per share
(d) Ratio of Conversion Premium
(e) Premium over Straight Value of Debenture
(f) Favourable income differential per share
(g) Premium pay back period

## International Financial Management

7. Odessa Limited has proposed to expand its operations for which it requires funds of $\$ 15$ million, net of issue expenses which amount to $2 \%$ of the issue size. It proposed to raise the funds though a GDR issue. It considers the following factors in pricing the issue:
(i) The expected domestic market price of the share is ₹ 300
(ii) 3 shares underly each GDR
(iii) Underlying shares are priced at $10 \%$ discount to the market price
(iv) Expected exchange rate is ₹ $60 / \$$

You are required to compute the number of GDR's to be issued and cost of GDR to Odessa Limited, if $20 \%$ dividend is expected to be paid with a growth rate of $20 \%$.

## Leasing

8. $R$ Ltd., requires a machine for 5 years. There are two alternatives either to take it on lease or buy. The company is reluctant to invest initial amount for the project and approaches their bankers. Bankers are ready to finance $100 \%$ of its initial required amount at $15 \%$ rate of interest for any of the alternatives.

Under lease option, upfront Security deposit of ₹ $5,00,000 /$ - is payable to lessor which is equal to cost of machine. Out of which, $40 \%$ shall be adjusted equally against annual lease rent. At the end of life of the machine, expected scrap value will be at book value after providing, depreciation @ 20\% on written down value basis.
Under buying option, loan repayment is in equal annual installments of principal amount, which is equal to annual lease rent charges. However in case of bank finance for lease
option, repayment of principal amount equal to lease rent is adjusted every year, and the balance at the end of $5^{\text {th }}$ year.
Assume Income tax rate is $30 \%$, interest is payable at the end of every year and discount rate is @ $15 \%$ p.a. The following discounting factors are given:

| Year | 1 | 2 | 3 | 4 | 5 |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Factor | 0.8696 | 0.7562 | 0.6576 | 0.5718 | 0.4972 |

Which option would you suggest on the basis of net present values?

## International Capital Budgeting

9. A multinational company is planning to set up a subsidiary company in India (where hitherto it was exporting) in view of growing demand for its product and competition from other MNCs. The initial project cost (consisting of Plant and Machinery including installation) is estimated to be US\$ 500 million. The net working capital requirements are estimated at US\$ 50 million. The company follows straight line method of depreciation. Presently, the company is exporting two million units every year at a unit price of US\$ 80, its variable cost per unit being US $\$ 40$.

The Chief Financial Officer has estimated the following operating cost and other data in respect of proposed project:
(i) Variable operating cost will be US $\$ 20$ per unit of production;
(ii) Additional cash fixed cost will be US $\$ 30$ million p.a. and project's share of allocated fixed cost will be US $\$ 3$ million p.a. based on principle of ability to share;
(iii) Production capacity of the proposed project in India will be 5 million units;
(iv) Expected useful life of the proposed plant is five years with no salvage value;
(v) Existing working capital investment for production \& sale of two million units through exports was US $\$ 15$ million;
(vi) Export of the product in the coming year will decrease to 1.5 million units in case the company does not open subsidiary company in India, in view of the presence of competing MNCs that are in the process of setting up their subsidiaries in India;
(vii) Applicable Corporate Income Tax rate is $35 \%$, and
(viii) Required rate of return for such project is $12 \%$.

Assuming that there will be no variation in the exchange rate of two currencies and all profits will be repatriated, as there will be no withholding tax, estimate Net Present Value (NPV) of the proposed project in India.

Present Value Interest Factors (PVIF) @ 12\% for five years are as below:

| Year | 1 | 2 | 3 | 4 | 5 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| PVIF | 0.8929 | 0.7972 | 0.7118 | 0.6355 | 0.5674 |

## Portfolio Management

10. A company has a choice of investments between several different equity oriented mutual funds. The company has an amount of ₹ 1 crore to invest. The details of the mutual funds are as follows:

| Mutual Fund | Beta |
| :---: | :---: |
| A | 1.6 |
| B | 1.0 |
| C | 0.9 |
| D | 2.0 |
| E | 0.6 |

## Required:

(i) If the company invests $20 \%$ of its investment in the first two mutual funds and an equal amount in the mutual funds $\mathrm{C}, \mathrm{D}$ and E , what is the beta of the portfolio?
(ii) If the company invests $15 \%$ of its investment in $\mathrm{C}, 15 \%$ in $\mathrm{A}, 10 \%$ in E and the balance in equal amount in the other two mutual funds, what is the beta of the portfolio?
(iii) If the expected return of market portfolio is $12 \%$ at a beta factor of 1.0 , what will be the portfolios expected return in both the situations given above?
11. A Portfolio Manager (PM) has the following four stocks in his portfolio:

| Security | No. of Shares | Market Price per share (₹) | $\beta$ |
| :---: | :---: | :---: | :---: |
| VSL | 10,000 | 50 | 0.9 |
| CSL | 5,000 | 20 | 1.0 |
| SML | 8,000 | 25 | 1.5 |
| APL | 2,000 | 200 | 1.2 |

Compute the following:
(i) Portfolio beta.
(ii) If the PM seeks to reduce the beta to 0.8 , how much risk free investment should he bring in?
(iii) If the PM seeks to increase the beta to 1.2, how much risk free investment should he bring in?
12. A has portfolio having following features:

| Security | $\beta$ | Random Error $\sigma_{\mathrm{ei}}$ | Weight |
| :--- | :---: | :---: | :---: |
| L | 1.60 | 7 | 0.25 |
| M | 1.15 | 11 | 0.30 |
| N | 1.40 | 3 | 0.25 |
| K | 1.00 | 9 | 0.20 |

You are required to find out the risk of the portfolio if the standard deviation of the market index $\left(\sigma_{m}\right)$ is $18 \%$.

## Security Valuation

13. The following is the Yield structure of AAA rated debenture:

| Period | Yield (\%) |
| :--- | :--- |
| 3 months | $8.5 \%$ |
| 6 months | 9.25 |
| 1 year | 10.50 |
| 2 years | 11.25 |
| 3 years and above | 12.00 |

(i) Based on the expectation theory calculate the implicit one-year forward rates in year 2 and year 3.
(ii) If the interest rate increases by 50 basis points, what will be the percentage change in the price of the bond having a maturity of 5 years? Assume that the bond is fairly priced at the moment at ₹ 1,000 .
14. $\mathrm{M} / \mathrm{s}$ Transindia Ltd. is contemplating calling ₹ 3 crores of 30 years, ₹ 1,000 bond issued 5 years ago with a coupon interest rate of 14 per cent. The bonds have a call price of ₹ 1,140 and had initially collected proceeds of ₹ 2.91 crores due to a discount of $₹ 30$ per bond. The initial floating cost was ₹ $3,60,000$. The Company intends to sell ₹ 3 crores of 12 per cent coupon rate, 25 years bonds to raise funds for retiring the old bonds. It proposes to sell the new bonds at their par value of $₹ 1,000$. The estimated floatation cost is ₹ $4,00,000$. The company is paying $40 \%$ tax and its after tax cost of debt is 8 per cent. As the new bonds must first be sold and their proceeds, then used to retire old bonds, the company expects a two months period of overlapping interest during which interest must be paid on both the old and new bonds. What is the feasibility of refunding bonds?

## Indian Capital Market

15. XYZ Limited borrows $£ 15$ Million of six months LIBOR $+10.00 \%$ for a period of 24 months. The company anticipates a rise in LIBOR, hence it proposes to buy a Cap Option from its Bankers at the strike rate of $8.00 \%$. The lump sum premium is $1.00 \%$ for the entire reset periods and the fixed rate of interest is $7.00 \%$ per annum. The actual position of LIBOR during the forthcoming reset period is as under:

| Reset Period | LIBOR |
| :---: | :--- |
| 1 | $9.00 \%$ |
| 2 | $9.50 \%$ |
| 3 | $10.00 \%$ |

You are required to show how far interest rate risk is hedged through Cap Option.
For calculation, work out figures at each stage up to four decimal points and amount nearest to $£$. It should be part of working notes.
16. Suppose a dealer quotes 'All-in-cost' for a generic swap at $8 \%$ against six month LIBOR flat. If the notional principal amount of swap is ₹ $5,00,000$.
(i) Calculate semi-annual fixed payment.
(ii) Find the first floating rate payment for (i) above if the six month period from the effective date of swap to the settlement date comprises 181 days and that the corresponding LIBOR was $6 \%$ on the effective date of swap.
In (ii) above, if the settlement is on 'Net' basis, how much the fixed rate payer would pay to the floating rate payer?
Generic swap is based on $30 / 360$ days basis.
17. A trader is having in its portfolio shares worth ₹ 85 lakhs at current price and cash ₹ 15 lakhs. The beta of share portfolio is 1.6 . After 3 months the price of shares dropped by 3.2\%.

Determine:
(i) Current portfolio beta
(ii) Portfolio beta after 3 months if the trader on current date goes for long position on ₹ 100 lakhs Nifty futures.

## Capital Budgeting with Risk

18. A \& Co. is contemplating whether to replace an existing machine or to spend money on overhauling it. A \& Co. currently pays no taxes. The replacement machine costs ₹ 90,000 now and requires maintenance of ₹ 10,000 at the end of every year for eight years. At the end of eight years it would have a salvage value of ₹ 20,000 and would be sold. The
existing machine requires increasing amounts of maintenance each year and its salvage value falls each year as follows:

| Year | Maintenance <br> $(₹)$ | Salvage <br> $(₹)$ |
| :---: | :---: | :---: |
| Present | 0 | 40,000 |
| 1 | 10,000 | 25,000 |
| 2 | 20,000 | 15,000 |
| 3 | 30,000 | 10,000 |
| 4 | 40,000 | 0 |

The opportunity cost of capital for A \& Co. is $15 \%$.
Required:
When should the company replace the machine?
(Notes: Present value of an annuity of ₹ 1 per period for 8 years at interest rate of 15\%: 4.4873; present value of ₹ 1 to be received after 8 years at interest rate of $15 \%: 0.3269$ ).
19. $X Y Z$ Ltd. is planning to procure a machine at an investment of $₹ 40$ lakhs. The expected cash flow after tax for next three years is as follows:
₹ (in lakh)

| Year - 1 |  | Year - 2 |  | Year - 3 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| CFAT | Probability | CFAT | Probability | CFAT | Probability |
| 12 | .1 | 12 | .1 | 18 | .2 |
| 15 | .2 | 18 | .3 | 20 | .5 |
| 18 | .4 | 30 | .4 | 32 | .2 |
| 32 | .3 | 40 | .2 | 45 | .1 |

The Company wishes to consider all possible risks factors relating to the machine.
The Company wants to know:
(i) the expected NPV of this proposal assuming independent probability distribution with $7 \%$ risk free rate of interest.
(ii) the possible deviations on expected values.
20. Write a short note on
(a) Project Appraisal in inflationary conditions
(b) Bought Out Deals (BODs)
(c) Financial Engineering
(d) Call Money in Context of Money Market
(e) Nostro, Vostro and Lora Account

## SUGGESTED ANSWERS / HINTS

1. $\quad \beta$ ungreared for the proxy company $=1.1 \times 4 /[4+(1-0.3)]=0.9362$

$$
\begin{aligned}
& 0.9362=\beta \text { Geared of XYZ } \times 2 /[2+(1-0.3)] \\
& \beta \text { Geared of XYZ }=1.264 \\
& 0.9362=\beta \text { Geared of } A B C \times 3 /[3+(1-0.3)] \\
& \beta \text { Geared of } A B C \quad=1.155
\end{aligned}
$$

|  | XYZ | ABC | Total |
| :---: | :---: | :---: | :---: |
| No. of Share (1) | $\begin{aligned} & \frac{₹ 1025 \text { crore }}{₹ 10} \\ & =102.50 \text { crore } \end{aligned}$ | $\begin{aligned} & \frac{₹ 106 \text { crore }}{₹ 10} \\ & =10.60 \text { crore } \end{aligned}$ | -- |
| Current share price (2) | ₹ 129.60 | ₹ 55 | -- |
| Market Values $(3)=(1) \times(2)$ | ₹ 13284 crore | ₹ 583 crore | ₹ 13867 crore |
| Equity beta (4) | 1.264 | 1.155 |  |
| Market Values $\times$ Equity beta | ₹ 16790.976 crore | ₹ 673.365 crore | ₹ 17464.341 crore |

Portfolio Beta after Merger $=\frac{₹ 17464.341 \text { crore }}{₹ 13867 \text { crore }}=1.26$
2. The number of contracts needed $(1,00,000 / 0.02118) / 4,72,000=10$

Initial margin payable ( $10 \times ₹ 15,000$ )

$$
=₹ 1,50,000
$$

Variation Margin to settle the Future Contract
[(0.02134-0.02118) x $10 \times 472000 /-] / 0.02133$ = ₹ 35,406
or ( $0.00016 \times 10 \times 472000$ )/.02133 $=755.20 / 0.02133$
3. In the given case, the exchange rates are indirect. These can be converted into direct rates as follows:

Spot rate
GBP $=\frac{1}{\text { USD1.5617 }}$ to $\frac{1}{\text { USD1.5673 }}$
USD $=\quad$ GBP $0.64033 \quad-\quad$ GBP 0.63804
6 months' forward rate
$\begin{array}{lllc}\text { GBP }= & \frac{1}{\text { USD1.5455 }} & \text { to } & \frac{1}{\text { USD1.5609 }} \\ \text { USD }= & \text { GBP } 0.64704 & - & \text { GBP } 0.64066\end{array}$
Payoff in 3 alternatives
i. Forward Cover

Amount payable USD 3,64,897
Forward rate GBP 0.64704
Payable in GBP GBP 2,36,103
ii. Money market Cover

| Amount payable | USD 3,64,897 |
| :--- | ---: |
| PV @ 4.5\% for 6 months i.e. $\frac{1}{1.0225}=0.9779951$ | USD 3,56,867 |
| Spot rate purchase |  |
| Borrow GBP 3,56,867 x 0.64033 | GBP 0.64033 |
| Interest for 6 months @ $7 \%$ | GBP 2,28,513 |
|  | 7,998 |
| Payable after 6 months | $\underline{\text { GBP 2,36,511 }}$ |

iii. Currency options

| Amount payable | USD 3,64,897 |
| :--- | ---: |
| Unit in Options contract | USD 21,250 |
| Number of contracts USD 3,64,897/ USD 21,250 | 17.17 |
| Exposure covered USD 21,250 x 17 | USD 3,61,250 |
| Exposure to be covered by Forward (USD 3,64,897 - | USD 3,647 |
| USD 3,61,250) |  |
| Options premium $17 \times$ USD $21,250 \times 0.036$ | GBP 13,005 |
| Total payment in currency option |  |


| Payment under option $(17 \times 21,250 \times 0.58825)$ | GBP 2,12,505 |
| :--- | :--- |
| Premium payable | GBP 13,005 |
| Payment for forward cover (USD 3,647 $\times 0.64704)$ | GBP 2,360 |

Thus total payment in:
(i) Forward Cover
(ii) Money Market
(iii) Currency Option

2,36,103 GBP
2,36,511 GBP
2,27,870 GBP

The company should take currency option for hedging the risk.
4.

| Particulars | Adjustment Value ₹ lakhs |
| :---: | :---: |
| Equity Shares | 63.920 |
| Cash in hand (5.000-2.240) | 2.760 |
| Bonds and debentures not listed | 2.125 |
| Bonds and debentures listed | 7.500 |
| Dividends accrued | 1.950 |
| Fixed income securities | 9.409 |
| Sub total assets (A) | 87.664 |
| Amount payable on shares | 13.54 |
| Expenditure accrued | 1.76 |
| Sub total liabilities (B) | 15.30 |
| Net Assets Value (A) - (B) | 72.364 |
| No. of units | 2,75,000 |
| Net Assets Value per unit (₹ 72.364 lakhs / 2,75,000) | ₹ 26.3142 |

## 5. Working Notes:

(i) Present Trade receivables period $=365 \times 3,500 / 21,300=60$ days
(ii) Reduction in trade receivables under factoring arrangement

|  | $₹$ |
| :--- | ---: |
| Current trade receivables | $3,500,000$ |
| Revised trade receivables (₹ $21,300,000 \times 35 / 365)$ | $2,042,466$ |
| Reduction in trade receivables | $1,457,534$ |

## Calculation of benefit of with-recourse offer

As the XYZ's offer is with recourse, ABC will gain the benefit of bad debts reducing from $0.9 \%$ of turnover to $0.6 \%$ of turnover.

|  | $₹$ |
| :--- | ---: |
| Finance cost saving $=1,457,534 \times 0.07$ | 102,027 |
| Administration cost saving | 40,000 |
| Bad debt saving $=21,300,000 \times(0.009-0.006)$ | 63,900 |
| Total saving | 205,927 |
| Additional interest on advance $(2,042,466 \times 0.8 \times 0.02)$ | 32,680 |
| Net benefit before factor fee (A) | 173,247 |
| With-recourse factor fee $=21,300,000 \times 0.0075$ (B) | 159,750 |
| Net benefit of with-recourse offer (A) - (B) | 13,497 |

Calculation of benefit of non-recourse offer
As the offer is without recourse, the bad debts of ABC will reduce to zero, as these will be carried by the XYZ, and so the company will gain a further benefit of $0.6 \%$ of turnover.

|  | $₹$ |
| :--- | ---: |
| Net benefit before with-recourse factor fee (A) as above | 173,247 |
| Non-recourse factor fee ₹ $21,300,000 \times 0.0125$ (D) | 266,250 |
| Net cost before adjusting for bad debts (E) $=$ (D) - (A) | 93,003 |
| Remaining bad debts eliminated $=21,300,000 \times 0.006$ (F) | 127,800 |
| Net benefit of non-recourse offer (F) - (E) | 34,797 |

The XYZ's offer is financially acceptable on a with-recourse basis, giving a net benefit of $₹ 13,497$. On a non-recourse basis, the XYZ's offer is not financially acceptable, giving a net loss of $₹ 93,003$, if the elimination of bad debts is ignored.
The difference between the two factor fees ( $₹ 106,500$ or $0.5 \%$ of sales), which represents insurance against the risk of bad debts, is less than the remaining bad debts (₹ 127,800 or $0.6 \%$ of sales), which will be eliminated under non-recourse factoring.
When this elimination of bad debts is considered, the non-recourse offer from the factor is financially more attractive than the with-recourse offer.
6. (a) Conversion Value of Debenture
$=$ Market Price of one Equity Share X Conversion Ratio
= ₹ $25 \times 30=₹ 750$
(b) Market Conversion Price
$=\frac{\text { Market Price of Convertible Debenture }}{\text { Conversion Ratio }}=\frac{₹ 900}{30}=₹ 30$
(c) Conversion Premium per share

Market Conversion Price - Market Price of Equity Share
= ₹ 30 - ₹ 25 = ₹ 5
(d) Ratio of Conversion Premium
$\frac{\text { Conversion premium per share }}{\text { Market Price of Equity Share }}=\frac{₹ 5}{₹ 25}=20 \%$
(e) Premium over Straight Value of Debenture
$\frac{\text { Market Price of Convertible Bond }}{\text { Straight Value of Bond }}-1=\frac{₹ 900}{₹ 700}-1=28.6 \%$
(f) Favourable income differential per share

Coupon Interest from Debenture - Conversion Ratio $\times$ Dividend Per Share
Conversion Ratio
$\frac{₹ 85-30 \times ₹ 1}{30}=₹ 1.833$
(g) Premium pay back period

$$
\frac{\text { Conversion premium per share }}{\text { Favourable Income Differntial Per Share }}=\frac{₹ 5}{₹ 1.833}=2.73 \text { years }
$$

7. Net Issue Size $=\$ 15$ million

Gross Issue $=\frac{\$ 15 \text { million }}{0.98}=\$ 15.306$ million
Issue Price per GDR in ₹ ( $300 \times 3 \times 90 \%$ ) ₹ 810
Issue Price per GDR in \$ (₹ $810 / ₹ 60$ ) $\$ 13.50$
Dividend Per GDR ( $\mathrm{D}_{1}$ ) $=$ ₹ $2^{*} \times 3$ ₹ 6

* Assumed to be on based on Face Value of ₹ 10 each share.

Net Proceeds Per GDR $=₹ 810 \times 0.98=₹ 793.80$
(a) Number of GDR to be issued

$$
\frac{\$ 15.306 \text { million }}{\$ 13.50}=1.1338 \text { million }
$$

(b) Cost of GDR to Odessa Ltd.

$$
k_{e}=\frac{6.00}{793.80}+0.20=20.76 \%
$$

8. Cash outflow under borrow and buy option

## Working Notes:

a. Calculation of Interest Amount

| Year | Repayment of <br> Principal (₹) | Principal <br> Outstanding (₹) | Interest (₹) | Closing <br> Balance (₹) |
| :--- | ---: | ---: | ---: | ---: |
| 1 | $1,00,000$ | $5,00,000$ | 75,000 | $4,00,000$ |
| 2 | $1,00,000$ | $4,00,000$ | 60,000 | $3,00,000$ |
| 3 | $1,00,000$ | $3,00,000$ | 45,000 | $2,00,000$ |
| 4 | $1,00,000$ | $2,00,000$ | 30,000 | $1,00,000$ |
| 5 | $1,00,000$ | $1,00,000$ | 15,000 | - |

b. Depreciation Schedule

| Year | Opening Balance (₹) | Depreciation (₹) | Closing Balance (₹) |
| :--- | ---: | ---: | ---: |
| 1 | $5,00,000$ | $1,00,000$ | $4,00,000$ |
| 2 | $4,00,000$ | 80,000 | $3,20,000$ |
| 3 | $3,20,000$ | 64,000 | $2,56,000$ |
| 4 | $2,56,000$ | 51,200 | $2,04,800$ |
| 5 | $2,04,800$ | 40,960 | $1,63,840$ |

c. Tax Benefit on Depreciation and Interest

| Year | Interest (₹) | Depreciation <br> $(₹)$ | Total (₹) | Tax Benefit @ 30\% <br> $(₹)$ |
| :--- | ---: | ---: | ---: | ---: |
| 1 | 75,000 | $1,00,000$ | $1,75,000$ | 52,500 |
| 2 | 60,000 | 80,000 | $1,40,000$ | 42,000 |
| 3 | 45,000 | 64,000 | $1,09,000$ | 32,700 |
| 4 | 30,000 | 51,200 | 81,200 | 24,360 |
| 5 | 15,000 | 40,960 | 55,960 | 16,788 |

PV of Cash Outflow in Borrow and Buying Option

| Year | Cash outflow <br> $(₹)$ | Tax Benefit <br> $(₹)$ | Net Cash <br> Outflow (₹) | PVF@15\% | PV (₹) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 1 | $1,75,000$ | 52,500 | $1,22,500$ | 0.8696 | $1,06,526$ |
| 2 | $1,60,000$ | 42,000 | $1,18,000$ | 0.7562 | 89,232 |
| 3 | $1,45,000$ | 32,700 | $1,12,300$ | 0.6576 | 73,848 |
| 4 | $1,30,000$ | 24,360 | $1,05,640$ | 0.5718 | 60,405 |
| 5 | $1,15,000$ | 16,788 | 98,212 | 0.4972 | 48,831 |
| 5 | $(1,63,840)$ |  | $(1,63,840)$ | 0.4972 | $(81,461)$ |

Cash outflow under borrow and lease option
Cash payment to Lessor/Tax Benefits on Lease Payment (Annual Lease Rent $=₹ 1,00,000$ )

| Year | Net Lease <br> Rent (₹) | Security <br> Deposit (₹) | Tax Benefit on Gross <br> Lease Rent (₹) | Net Cash <br> Outflow (₹) |
| :--- | ---: | ---: | ---: | ---: |
| 1 | $60,000^{\star}$ |  | 30,000 | 30,000 |
| 2 | 60,000 |  | 30,000 | 30,000 |
| 3 | 60,000 |  | 30,000 | 30,000 |
| 4 | 60,000 |  | 30,000 | 30,000 |
| 5 | 60,000 | $(3,00,000)$ | 30,000 | $(2,70,000)$ |

* ₹ $1,00,000$ - ₹ $40,000=₹ 60,000$

Cash payment to Bank/ Tax Benefits on Interest Payment

| Year | Principal <br> Payment (₹) | Interest (₹) | Total (₹) | Tax Benefit <br> on Interest (₹) | Net Outflow <br> $(₹)$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 1 | 40,000 | 75,000 | $1,15,000$ | 22,500 | 92,500 |
| 2 | 40,000 | 69,000 | $1,09,000$ | 20,700 | 88,300 |
| 3 | 40,000 | 63,000 | $1,03,000$ | 18,900 | 84,100 |
| 4 | 40,000 | 57,000 | 97,000 | 17,100 | 79,900 |
| 5 | $3,40,000$ | 51,000 | $3,91,000$ | 15,300 | $3,75,700$ |

PV of Cash Outflow in Borrow and Leasing Option

| Year | Cash <br> outflow to <br> Bank(₹) | Cash <br> Outflow <br> under Lease <br> (₹) | Total (₹) | PVF@15\% | PV (₹) |
| :--- | ---: | ---: | ---: | ---: | ---: |
| 1 | 92,500 | 30,000 | $1,22,500$ | 0.8696 | $1,06,526$ |
| 2 | 88,300 | 30,000 | $1,18,300$ | 0.7562 | 89,458 |
| 3 | 84,100 | 30,000 | $1,14,100$ | 0.6576 | 75,032 |
| 4 | 79,900 | 30,000 | $1,09,900$ | 0.5718 | 62,841 |
| 5 | $3,75,700$ | $(2,70,000)$ | $1,05,700$ | 0.4972 | 52,554 |
|  |  |  |  |  |  |

Since PV of cash outflow is least in case of borrow and buying option it should be opted for.
9. Financial Analysis whether to set up the manufacturing units in India or not may be carried using NPV technique as follows:
I. Incremental Cash Outfows

|  | \$ Million |
| :--- | ---: |
| Cost of Plant and Machinery | 500.00 |
| Working Capital | 50.00 |
| Release of existing Working Capital | $(15.00)$ |
|  | 535.00 |

II. Incremental Cash Inflow after Tax (CFAT)
(a) Generated by investment in India for 5 years

|  | $\$$ Million |
| :--- | ---: |
| Sales Revenue (5 Million $\times \mathbf{\$ 8 0}$ ) | 400.00 |
| Less: Costs |  |
| $\quad$ Variable Cost (5 Million $\times \mathbf{\$ 2 0}$ ) | 100.00 |
| $\quad$ Fixed Cost | 30.00 |
| $\quad$ Depreciation (\$500 Million/5) | 100.00 |
| EBIT | 170.00 |
| Taxes@35\% | 59.50 |
| EAT | 110.50 |


| Add: Depreciation | 100.00 |
| :--- | ---: |
| CFAT (1-5 years) | 210.50 |
| Cash flow at the end of the 5 years (Release of Working <br> Capital) | 35.00 |

(b) Cash generation by exports

|  | \$ Million |
| :--- | ---: |
| Sales Revenue (1.5 Million x \$80) | 120.00 |
| Less: Variable Cost (1.5 Million x \$40) | 60.00 |
| Contribution before tax | 60.00 |
| Tax@35\% | 21.00 |
| CFAT (1-5 years) | 39.00 |

(c) Additional CFAT attributable to Foreign Investment

|  | \$ Million |
| :--- | ---: |
| Through setting up subsidiary in India | 210.50 |
| Through Exports in India | 39.00 |
| CFAT (1-5 years) | 171.50 |

III. Determination of NPV

| Year | CFAT (\$ Million) | PVF@12\% | PV(\$ Million) |
| :---: | :---: | :---: | :---: |
| $1-5$ | 171.50 | 3.6048 | 618.2232 |
| 5 | 35 | 0.5674 | 19.8590 |
|  |  |  | 638.0822 |
|  |  | 535.0000 |  |
|  | Less: Initial Outflow | 103.0822 |  |

Since NPV is positive the proposal should be accepted.
10. With $20 \%$ investment in each MF Portfolio Beta is the weighted average of the Betas of various securities calculated as below:
(i)

| Investment | Beta ( $\beta$ ) | Investment <br> (₹Lacs) | Weighted Investment |
| :--- | ---: | :--- | :--- |
| A | 1.6 | 20 | 32 |
| B | 1.0 | 20 | 20 |
| C | 0.9 | 20 | 18 |


| D | 2.0 | 20 | 40 |
| :--- | ---: | ---: | ---: |
| E | 0.6 | $\underline{20}$ | $\underline{12}$ |
|  | Weighted Beta $(\beta)=1.22$ | $\underline{100}$ |  |

(ii) With varied percentages of investments portfolio beta is calculated as follows:

| Investment | Beta ( $\beta$ ) | Investment <br> ( ₹ Lacs) | Weighted Investment |
| :--- | ---: | ---: | ---: |
| A | 1.6 | 15 | 24 |
| B | 1.0 | 30 | 30 |
| C | 0.9 | 15 | 13.5 |
| D | 2.0 | 30 | 60 |
| E | 0.6 | $\underline{10}$ | $\underline{6}$ |
|  |  | $\underline{100}$ | $\underline{133.5}$ |

(iii) Expected return of the portfolio with pattern of investment as in case (i)
$=12 \% \times 1.22$ i.e. $14.64 \%$
Expected Return with pattern of investment as in case (ii) $=12 \% \times 1.335$ i.e., 16.02\%.
11.

| Security | No. of <br> shares (1) | Market Price of <br> Per Share (2) | (1) $\times(\mathbf{2 )}$ | \% to total <br> $(\mathbf{w})$ | $ß(x)$ | wx |
| :--- | ---: | :--- | ---: | :--- | :--- | :--- |
| VSL | 10000 | 50 | 500000 | 0.4167 | 0.9 | 0.375 |
| CSL | 5000 | 20 | 100000 | 0.0833 | 1 | 0.083 |
| SML | 8000 | 25 | 200000 | 0.1667 | 1.5 | 0.250 |
| APL | 2000 | 200 | $\underline{400000}$ | 0.3333 | 1.2 | $\underline{0.400}$ |

Portfolio beta
(i) Required Beta

It should become ( 0.8 / 1.108)
If ₹ $12,00,000$ is $72.20 \%$, the total portfolio should be
₹ $12,00,000 \times 100 / 72.20$ or
₹ $16,62,050$
Additional investment in zero risk should be (₹ $16,62,050-₹ 12,00,000$ ) = ₹ 4,62,050

## Revised Portfolio will be

(ii) To increase Beta to

It should become 1.2 / 1.1081.2
$108.30 \%$ of present beta

If 1200000 is $108.30 \%$, the total portfolio should be
$1200000 \times 100 / 108.30$ or
1108033 say 1108030
Additional investment should be (-) 91967 i.e. Divest ₹ 91970 of Risk Free Asset

## Revised Portfolio will be

| Security | No. of <br> shares (1) | Market Price <br> of Per Share <br> (2) | (1) $\times$ (2) | \% to total <br> (w) | B (x) | wx |
| :--- | ---: | ---: | ---: | ---: | :--- | ---: |
| VSL | 10000 | 50 | 500000 | 0.4513 | 0.9 | 0.406 |
| CSL | 5000 | 20 | 100000 | 0.0903 | 1 | 0.090 |
| SML | 8000 | 25 | 200000 | 0.1805 | 1.5 | 0.271 |
| APL | 2000 | 200 | 400000 | 0.3610 | 1.2 | 0.433 |
| Risk free asset | -9197 | 10 | -91970 | -0.0830 | 0 | 0 |
|  |  |  | 1108030 | 1 |  | 1.20 |

Portfolio beta
12. $\beta_{p}=\sum_{i=1}^{4} x_{i} \beta_{i}$
$=1.60 \times 0.25+1.15 \times 0.30+1.40 \times 0.25+1.00 \times 0.20$
$=0.4+0.345+0.35+0.20=1.295$
The Standard Deviation (Risk) of the portfolio is
$\left.=\left[(1.295)^{2}(18)^{2}+(0.25)^{2}(7)^{2}+(0.30)^{2}(11)^{2}+(0.25)^{2}(3)^{2}+(0.20)^{2}(9)^{2}\right)\right]$
$=[543.36+3.0625+10.89+0.5625+3.24]=[561.115]^{1 / 2}=23.69 \%$

## Alternative Answer

The variance of Security's Return

$$
\sigma^{2}=\beta_{i}{ }^{2} \sigma_{m}^{2}+\sigma_{\varepsilon i}^{2}
$$

Accordingly variance of various securities

|  |  | $\sigma^{2}$ | Weight(w) | $\sigma^{2}$ Xw |
| :--- | :---: | :---: | :---: | ---: |
| L | $(1.60)^{2}(18)^{2}+7^{2}=$ | 878.44 | 0.25 | 219.61 |
| M | $(1.15)^{2}(18)^{2}+11^{2}=$ | 549.49 | 0.30 | 164.85 |


| N | $(1.40)^{2}(18)^{2}+3^{2}=$ | 644.04 | 0.25 | 161.01 |
| :--- | ---: | ---: | ---: | ---: |
| K | $(1.00)^{2}(18)^{2}+9^{2}=$ | 405.00 | 0.20 | 81 |
|  |  | Variance |  | 626.47 |
|  |  |  |  |  |

$$
S D=\sqrt{626.47}=25.03
$$

13. (i) Implicit rates for year 2 and year 3

For year $2 \quad f_{2}=\frac{\left(1+r_{2}\right)^{2}}{1+r_{1}}-1$

$$
=\frac{(1.1125)^{2}}{(1.1050)}-1=12 \%
$$

For year $3 \quad f_{3}=\frac{\left(1+r_{3}\right)^{3}}{\left(1+r_{1}\right)\left(1+f_{2}\right)}-1$

$$
=\frac{(1.12)^{3}}{(1.1050)(1.12)}-1=\frac{1.404928}{1.2376}-1=13.52 \%
$$

(ii) If fairly priced at ₹ 1000 and rate of interest increases to $12.5 \%$ the percentage charge will be as follows:

$$
\begin{aligned}
\text { Price } & =\frac{1000(1.12)^{5}}{(1.125)^{5}}=\frac{1762.34168}{1.8020} \\
& =977.99 \text { or } ₹ 987 \\
\% \text { charge } & =\frac{1000-978}{1000} \times 100=\frac{22}{1000} \times 100 \\
& =2.2 \%
\end{aligned}
$$

14. NPV for bond refunding

|  | $₹$ |
| :--- | ---: |
| PV of annual cash flow savings (W.N. 2) |  |
| $(3,49,600 \times$ PVIFA 8\%,25) i.e. 10.675 | $37,31,980$ |
| Less: Initial investment (W.N. 1) | $\underline{29,20,000}$ |
| NPV | $\underline{8,11,980}$ |

Recommendation: Refunding of bonds is recommended as NPV is positive.

## Working Notes:

(1) Initial investment:
(a) Call premium

Before tax $(1,140-1,000) \times 30,000 \quad 42,00,000$
Less tax @ 40\% 16,80,000
After tax cost of call prem.
25,20,000
(b) Floatation cost 4,00,000
(c) Overlapping interest

Before tax ( $0.14 \times 2 / 12 \times 3$ crores $) \quad 7,00,000$
Less tax @ 40\% 2,80,000 4,20,000
(d) Tax saving on unamortised discount on
old bond $25 / 30 \times 9,00,000 \times 0.4$
(e) Tax savings from unamortised floatation

Cost of old bond $25 / 30 \times 3,60,000 \times 0.4$
$(1,20,000)$
29,20,000
(2) Annual cash flow savings:
(a) Old bond
(i) Interest cost ( $0.14 \times 3$ crores) 42,00,000
Less tax @ 40\%
16,80,000 25,20,000
(ii) Tax savings from amortisation of discount $9,00,000 / 30 \times 0.4$
(iii) Tax savings from amortisation of floatation cost 3,60,000/30 $\times 0.4$
$(4,800)$
Annual after tax cost payment under old Bond (A) $\underline{25,03,200}$
(b) New bond
(i) Interest cost before tax ( $0.12 \times 3$ crores) $36,00,000$

Less tax @ 40\% 14,40,000
After tax interest
$21,60,000$
(ii) Tax savings from amortisation of floatation cost $(0.4 \times 4,00,000 / 25)$
$(6,400)$
Annual after tax payment under new Bond (B) $\underline{\underline{21,53,600}}$
Annual Cash Flow Saving (A) - (B) $\quad 3,49,600$
15. First of all we shall calculate premium payable to bank as follows:


Where
$P=$ Premium
A = Principal Amount
$r p=$ Rate of Premium
$\mathrm{i}=$ Fixed Rate of Interest
$\mathrm{t}=$ Time
$=\frac{0.01}{\left[(1 / 0.035)-\frac{1}{0.035 \times 1.035^{4}}\right]} \times £ 15,000,000$ or $\frac{0.01}{(0.966+0.933+0.901+0.871)} \times £ 15,000,000$
$=\frac{0.01}{\left[(28.5714)-\frac{1}{0.04016}\right]} \times £ 15,000,000$ or $\frac{£ 150,000}{3.671}=£ 40,861$
Please note above solution has been worked out on the basis of four decimal points at each stage.
Now we see the net payment received from bank

| Reset Period | Additional interest <br> due to rise in <br> interest rate |  | Amount <br> received <br> from bank | Premium <br> paid to <br> bank | Net <br> received <br> bank |
| :--- | ---: | :--- | :--- | :--- | ---: |
| 1 | $£ 75,000$ | $£ 75,000$ | $£ 40,861$ | $£ 34,139$ |  |
| 2 | $£ 112,500$ | $£ 112,500$ | $£ 40,861$ | $£ 71,639$ |  |
| 3 | $£ 150,000$ | $£ 150,000$ | $£ 40,861$ | $£ 109,139$ |  |
| TOTAL | $£ 337,500$ | $£ 337,500$ | $£ 122,583$ | $£ 214,917$ |  |

Thus, from above it can be seen that interest rate risk amount of $£ 337,500$ reduced by $£$ 214,917 by using of Cap option.
Note: It may be possible that student may compute upto three decimal points or may use different basis. In such case their answer is likely to be different.
16. (i) Semi-annual fixed payment

$$
=(\mathrm{N})(\mathrm{AIC}) \text { (Period) }
$$

Where $\mathrm{N}=$ Notional Principal amount $=₹ 5,00,000$

$$
\begin{aligned}
\text { AIC } & =\text { All-in-cost }=8 \%=0.08 \\
& =5,00,000 \times 0.08\left(\frac{180}{360}\right) \\
& =5,00,000 \times 0.08(0.5) \\
& =5,00,000 \times 0.04=₹ 20,000 /-
\end{aligned}
$$

(ii) Floating Rate Payment
$=N($ LIBOR $)\left(\frac{\mathrm{dt}}{360}\right)$
$=5,00,000 \times 0.06 \times \frac{181}{360}$
$=5,00,000 \times 0.06(0.503)$ or $5,00,000 \times 0.06(0.502777)$
$=5,00,000 \times 0.03018$ or $0.30166=₹ 15,090$ or 15,083
Both are correct
(iii) Net Amount
$=$ (i) - (ii)
= ₹ $20,000-₹ 15,090=₹ 4,910$
or $=₹ 20,000-₹ 15,083=₹ 4,917$
17. (i) Current portfolio

Current Beta for share $\quad=1.6$
Beta for cash $=0$
Current portfolio beta $\quad=0.85 \times 1.6+0 \times 0.15=1.36$
(ii) Portfolio beta after 3 months:

Beta for portfolio of shares $=\frac{\text { Change in value of portfolio of share }}{\text { Change in value of market portfolio (Index) }}$

$$
1.6=\frac{0.032}{\text { Change in value of market portfolio (Index) }}
$$

Change in value of market portfolio (Index) $=(0.032 / 1.6) \times 100=2 \%$
Position taken on 100 lakh Nifty futures :
Long
Value of index after 3 months $\quad=₹ 100$ lakh $x(100-0.02)$

|  | $=₹ 98$ lakh |
| :--- | :--- |
|  | $=₹ 2$ lakh |
| Mark-to-market paid | Cash balance after payment of mark-to-market $=₹ 13$ lakh <br> Value of portfolio after 3 months $=₹ 85$ lakh $x(1-0.032)+₹ 13$ lakh <br>  $=₹ 95.28$ lakh <br> Change in value of portfolio $=\frac{₹ 100 \text { lakh }-₹ 95.28 \text { lakh }}{₹ 100 \text { lakh }}=4.72 \%$ <br> Portfolio beta $=0.0472 / 0.02=2.36$ |

18. 

A \& Co.
Equivalent cost of (EAC) of new machine

|  |  | ₹ |
| :---: | :---: | :---: |
| (i) | Cost of new machine now | 90,000 |
|  | Add: PV of annual repairs @ ₹ 10,000 per annum for 8 years | 44,873 |
|  | (₹ 10,000 $\times 4.4873$ ) |  |
|  |  | 1,34,873 |
|  | Less: PV of salvage value at the end of 8 years | 6,538 |
|  | (₹ $20,000 \times 0.3269$ ) |  |
|  |  | 1,28,335 |
|  | Equivalent annual cost (EAC) (₹ 1,28,335/4.4873) | 28,600 |

PV of cost of replacing the old machine in each of 4 years with new machine

| Scenario | Year | Cash Flow | PV @ 15\% | PV |
| :---: | :---: | ---: | :---: | ---: |
| Replace Immediately | 0 | (₹) |  | $(₹)$ |
|  |  | $(28,600)$ | 1.00 | $(28,600)$ |
| Replace in one year |  | 40,000 | 1.00 | $\underline{40,000}$ |
|  | 1 | $(28,600)$ | 0.870 | $(24,882)$ |
|  | 1 | $(10,000)$ | 0.870 | $(8,700)$ |
|  | 1 | 25,000 | 0.870 | $\underline{21,750}$ |
| Replace in two years | 1 |  | $(10,000)$ | 0.870 |
|  | 2 | $(28,600)$ | 0.756 | $(8,700)$ |
|  |  |  | $(21,622)$ |  |


|  | 2 | $(20,000)$ | 0.756 | $(15,120)$ |
| :---: | :---: | :---: | :---: | :---: |
|  | 2 | 15,000 | 0.756 | 11,340 |
|  |  |  |  | (34,102) |
| Replace in three years | 1 | $(10,000)$ | 0.870 | $(8,700)$ |
|  | 2 | $(20,000)$ | 0.756 | $(15,120)$ |
|  | 3 | $(28,600)$ | 0.658 | $(18,819)$ |
|  | 3 | $(30,000)$ | 0.658 | $(19,740)$ |
|  | 3 | 10,000 | 0.658 | 6,580 |
|  |  |  |  | (55,799) |
| Replace in four years | 1 | $(10,000)$ | 0.870 | $(8,700)$ |
|  | 2 | $(20,000)$ | 0.756 | $(15,120)$ |
|  | 3 | $(30,000)$ | 0.658 | $(19,740)$ |
|  | 4 | $(28,600)$ | 0.572 | $(16,359)$ |
|  | 4 | $(40,000)$ | 0.572 | $\underline{(22,880)}$ |
|  |  |  |  | (82,799) |

Advice: The company should replace the old machine immediately because the PV of cost of replacing the old machine with new machine is least.
Alternative Solution

| Scenario | Year | Cash Outflow | PV @ 15\% | PV |
| :---: | :---: | :---: | :---: | :---: |
| Replace immediately | $\begin{gathered} 0 \\ 1 \text { to } 4 \end{gathered}$ | $\begin{gathered} \hline(40,000) \\ 28,600 \end{gathered}$ | $\begin{array}{r} 1 \\ 2.856 \end{array}$ | $(40,000)$ |
|  |  |  |  | 81,682 |
|  |  |  |  | 41,682 |
| Replace after 1 year | $\begin{gathered} 1 \\ 1 \\ 2 \text { to } 4 \end{gathered}$ | 10,000 $(25,000)$ 28,600 | $\begin{aligned} & 0.870 \\ & 0.870 \\ & 1.986 \end{aligned}$ | 8,696 |
|  |  |  |  | $(21,739)$ |
|  |  |  |  | 56,800 |
|  |  |  |  | 43,757 |
| Replace after 2 years | $\begin{gathered} 1 \\ 2 \\ 2 \\ 3 \text { and } 4 \end{gathered}$ | $\begin{gathered} 10,000 \\ 20,000 \\ (15,000) \\ 28,600 \end{gathered}$ | 0.870 | 8,700 |
|  |  |  | 0.756 | 15,120 |
|  |  |  | 0.756 | $(11,340)$ |
|  |  |  | 1.230 | 35,178 |
|  |  |  |  | 47,658 |


|  |  |  |  |  |
| :--- | :--- | :--- | ---: | ---: |
| Replace after 3 years | 1 | 10,000 | 0.870 | 8,700 |
|  | 2 | 20,000 | 0.756 | 15,120 |
|  | 3 | 30,000 | 0.658 | 19,740 |
|  | 3 | $(10,000)$ | 0.658 | $(6,580)$ |
|  | 4 | 28,600 | 0.572 | 16,359 |
|  |  |  |  | 53,339 |
|  |  |  | 0.870 | 8,700 |
|  |  | 10,000 | 0.756 | 15,120 |
|  | 2 | 20,000 | 0.658 | 19,740 |
|  | 3 | 30,000 | 0.572 | 22,880 |
|  |  | 40,000 |  | 66,440 |

Advice: The company should replace the old machine immediately because the PV of cost of replacing the old machine with new machine is least.
19. (i) Expected NPV

| Year I |  |  | Year II |  |  | Year III |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CFAT | P | CF×P | CFAT | P | CF×P | CFAT | P | CF×P |
| 12 | 0.1 | 1.2 | 12 | 0.1 | 1.2 | 18 | 0.2 | 3.6 |
| 15 | 0.2 | 3.0 | 18 | 0.3 | 5.4 | 20 | 0.5 | 10 |
| 18 | 0.4 | 7.2 | 30 | 0.4 | 12 | 32 | 0.2 | 6.4 |
| 32 | 0.3 | 9.6 | 40 | 0.2 | 8 | 45 | 0.1 | 4.5 |
|  | $\overline{\mathrm{x}}$ or $\overline{\mathrm{CF}}$ | 21. |  | $\overline{\mathrm{x}}$ or $\overline{\mathrm{CF}}$ | $\underline{26.60}$ |  |  | $\overline{\mathrm{x}}$ or $\overline{\mathrm{CF}} \underline{\underline{24.50}}$ |


| NPV (₹ in lakhs) | PV factor @ 7\% | Total PV (₹ in lakhs) |
| :--- | ---: | ---: |
| 21 | 0.935 | 19.635 |
| 26.60 | 0.873 | 23.222 |
| 24.50 | 0.816 | $\underline{19.992}$ |
|  | PV of cash inflow | 62.849 |
|  | Less: Cash outflow | $\underline{40.000}$ |
|  | NPV | $\underline{22.849}$ |

(ii) Possible deviation in the expected value

Year I

| $\mathrm{X}-\overline{\mathrm{X}}$ | $\mathrm{X}-\overline{\mathrm{X}}$ | $(\mathrm{X}-\overline{\mathrm{X}})^{2}$ | $\mathrm{P}_{1}$ | $(\mathrm{X}-\overline{\mathrm{X}})^{2} \mathrm{P}_{1}$ |
| :---: | :---: | :---: | :---: | :---: |
| $12-21$ | -9 | 81 | 0.1 | 8.10 |
| $15-21$ | -6 | 36 | 0.2 | 7.2 |
| $18-21$ | -3 | 9 | 0.4 | 3.6 |
| $32-21$ | 11 | 121 | 0.3 | $\underline{36.30}$ |
|  |  |  |  | $\underline{55.20}$ |

$\sigma_{1}=\sqrt{55.20}=7.43$
Year II

| $X-\bar{X}$ | $X-\bar{X}$ | $(X-\bar{X})^{2}$ | $P_{2}$ | $(X-\bar{X})^{2} \times P_{2}$ |
| :---: | :---: | :---: | :---: | :---: |
| $12-26.60$ | -14.60 | 213.16 | 0.1 | 21.32 |
| $18-26.60$ | -8.60 | 73.96 | 0.3 | 22.19 |
| $30-26.60$ | 3.40 | 11.56 | 0.4 | 4.62 |
| $40-26.60$ | 13.40 | 179.56 | 0.2 | $\underline{35.91}$ |
|  |  |  |  | $\underline{84.04}$ |

$\sigma_{2}=\sqrt{84.04}=9.17$
Year III

| $X-\bar{X}$ | $X-\bar{X}$ | $(X-\bar{X})^{2}$ | $P_{3}$ | $(X-\bar{X})^{2} \times P_{3}$ |
| :---: | :---: | :---: | :---: | :---: |
| $18-24.50$ | -6.50 | 42.25 | 0.2 | 8.45 |
| $20-24.50$ | -4.50 | 20.25 | 0.5 | 10.13 |
| $32-24.50$ | 7.50 | 56.25 | 0.2 | 11.25 |
| $45-24.50$ | 20.50 | 420.25 | 0.1 | $\underline{42.03}$ |
|  |  |  |  | $\underline{71.86}$ |

$\sigma_{3}=\sqrt{71.86}=8.48$
Standard deviation about the expected value:
$\sqrt{\frac{55.20}{(1.07)^{2}}+\frac{84.04}{(1.07)^{4}}+\frac{71.86}{(1.07)^{6}}}=12.6574$
20. (a) Under conditions of inflation, the project cost estimates that are relevant for a future date will suffer escalation. Inflationary conditions will tend to initiate the
measurement of future cash flows. Either of the following two approaches may be used while appraising projects under such conditions:
(i) Adjust each year's cash flows to an inflation index, recognising selling price increases and cost increases annually; or
(ii) Adjust the 'Acceptance Rate' (cut-off) suitably retaining cash flow projections at current price levels.
An example of approach (ii) above can be as follows:

| Normal Acceptance Rate | $:$ | $15.0 \%$ |
| :--- | :--- | :--- |
| Expected Annual Inflation | $:$ | $5.0 \%$ |
| Adjusted Discount Rate | $:$ | $15.0 \times 1.05$ or $15.75 \%$ |

It must be noted that measurement of inflation has no standard approach nor is easy. This makes the job of appraisal a difficult one under such conditions.
(b) It is a new method of offering equity shares, debentures etc., to the public. In this method, instead of dealing directly with the public, a company offers the shares/debentures through a sponsor. The sponsor may be a commercial bank, merchant banker, an institution or an individual. It is a type of wholesale of equities by a company. A company allots shares to a sponsor at an agreed price between the company and sponsor. The sponsor then passes the consideration money to the company and in turn gets the shares duly transferred to him. After a specified period as agreed between the company and sponsor, the shares are issued to the public by the sponsor with a premium. After the public offering, the sponsor gets the shares listed in one or more stock exchanges. The holding cost of such shares by the sponsor may be reimbursed by the company or the sponsor may get the profit by issue of shares to the public at premium.
Thus, it enables the company to raise the funds easily and immediately. As per SEBI guidelines, no listed company can go for BOD. A privately held company or an unlisted company can only go for BOD. A small or medium size company which needs money urgently chooses to BOD. It is a low cost method of raising funds. The cost of public issue is around $8 \%$ in India. But this method lacks transparency. There will be scope for misuse also. Besides this, it is expensive like the public issue method. One of the most serious short coming of this method is that the securities are sold to the investing public usually at a premium. The margin thus between the amount received by the company and the price paid by the public does not become additional funds of the company, but it is pocketed by the issuing houses or the existing shareholders.
(c) "Financial Engineering" involves the design, development and implementation of innovative financial instruments and processes and the formulation of creative solutions and problems in finance. Financial engineering lies in innovation and
creativity to promote market efficiency. In involves construction of innovative assetliability structures using a combination of basic instruments so as to obtain hybrid instruments which may either provide a risk-return configuration otherwise unviable or result in gain by heading efficiently, possibly by creating an arbitrage opportunity. It is of great help in corporate finance, investment management, trading activities and risk management.

Over the years, Financial managers have been coping up with the challenges of changing situations. Different new techniques of financial analysis and new financial instruments have been developed. The process that seeks to adopt existing financial instruments and develop new ones so as to enable financial market participants to cope more effectively with changing conditions is known as financial engineering.
In recent years, the rapidity with which corporate finance and investment finance have changed in practice has given birth to new area of study known as financial engineering. It involves use of complex mathematical modelling and high speed computer solutions. Financial engineering includes all this. It also involves any moral twist to an existing idea and is not limited to corporate finance. It has been practiced by commercial banks in offering new and tailor made products to different types of customers. Financial engineering has been used in schemes of merger and acquisitions.

The term financial engineering is often used to refer to risk management.
(d) The Call Money is a part of the money market where, day to day surplus funds, mostly of banks, are traded. Moreover, the call money market is most liquid of all short-term money market segments.
The maturity period of call loans vary from 1 to 14 days. The money that is lent for one day in call money market is also known as 'overnight money'. The interest paid on call loans are known as the call rates. The call rate is expected to freely reflect the day-to-day lack of funds. These rates vary from day-to-day and within the day, often from hour-to-hour. High rates indicate the tightness of liquidity in the financial system while low rates indicate an easy liquidity position in the market.

In India, call money is lent mainly to even out the short-term mismatches of assets and liabilities and to meet CRR requirement of banks. The short-term mismatches arise due to variation in maturities i.e. the deposits mobilized are deployed by the bank at a longer maturity to earn more returns and duration of withdrawal of deposits by customers vary. Thus, the banks borrow from call money markets to meet short-term maturity mismatches.
Moreover, the banks borrow from call money market to meet the cash Reserve Ratio (CRR) requirements that they should maintain with RBI every fortnight and is computed as a percentage of Net Demand and Time Liabilities (NDTL).
(e) In interbank transactions, foreign exchange is transferred from one account to another account and from one centre to another centre. Therefore, the banks maintain three types of current accounts in order to facilitate quick transfer of funds in different currencies. These accounts are Nostro, Vostro and Loro accounts meaning "our", "your" and "their". A bank's foreign currency account maintained by the bank in a foreign country and in the home currency of that country is known as Nostro Account or "our account with you". For example, An Indian bank's Swiss franc account with a bank in Switzerland. Vostro account is the local currency account maintained by a foreign bank/branch. It is also called "your account with us". For example, Indian rupee account maintained by a bank in Switzerland with a bank in India. The Loro account is an account wherein a bank remits funds in foreign currency to another bank for credit to an account of a third bank.

